

Project Management (DOH Experience)
for Project used
National Budget and Loan Budget
by
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Discussion Topics

- Budget Preparation
- Project Procurement
- Project Management
 - * Variation Order
 - * Overrun Problem
 - * Payment
- Example of Construction Project under ADB-2608 THA

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Step for Budget Preparation

- 1 Feasibility Study
 - Financial Return on Investment
 - EIA (Environmental Impact Assessment)
 - EHIA (Environmental Impact Assessment (EIA) with a health component)
- 2 Project Approval by Office of The National Economic and Social Development Board (NESDB)
 - * Follow the National Strategy
 - * Rate of Return EIRR (Economic Internal Rate of Return > 12%)
 - * EIA and EHIA approved by National Environment Board
- 3 Implementing Agency Consulting with Bureau of Budget and Public Debt Management Office (PDMO)
- 4 If Bureau of Budget says OK, project will be implemented by National Budget.
- 5 If Bureau of Budget says NO, project will be implemented by Loan Budget.

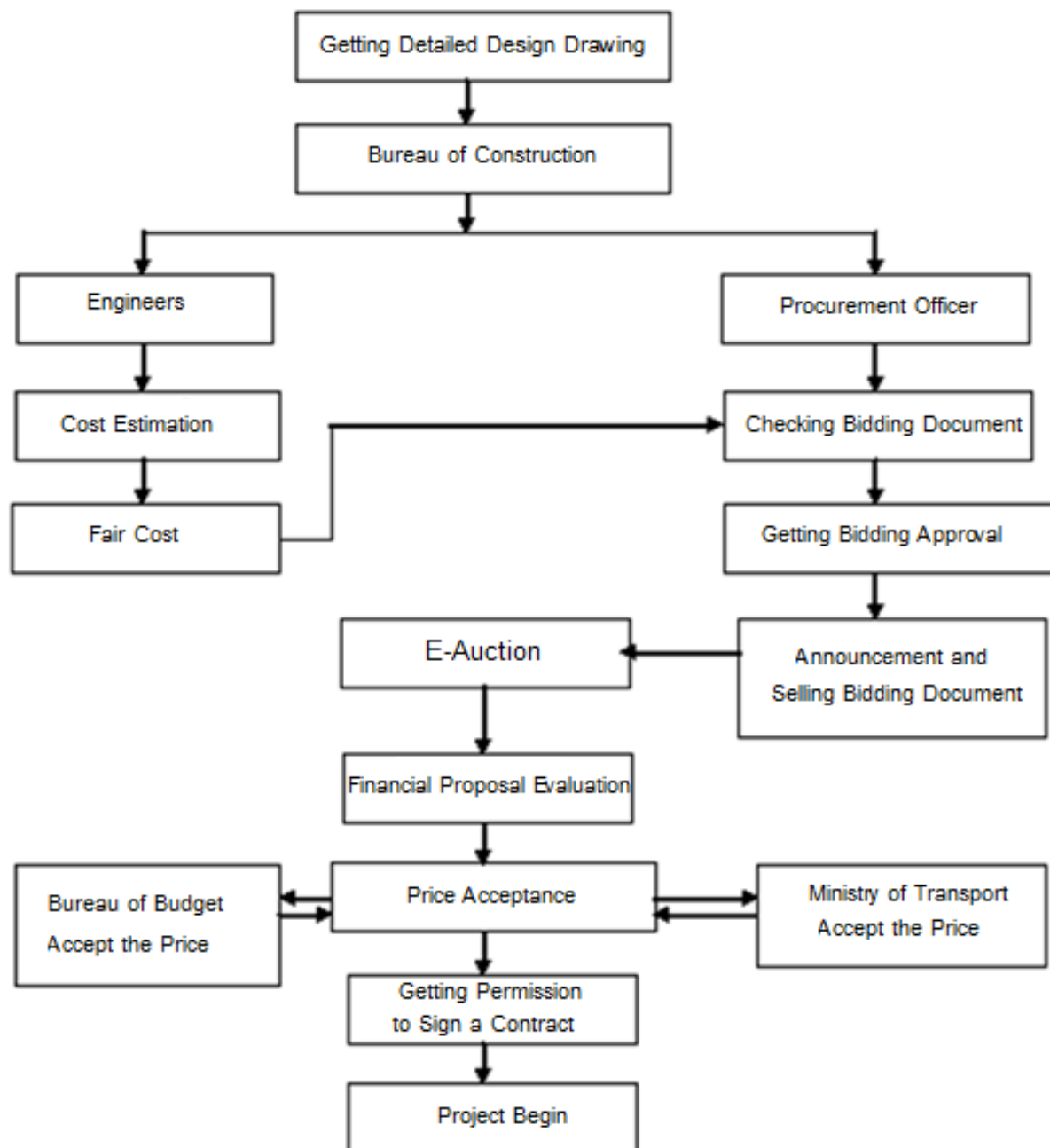
Step for Budget Preparation

- 6 Every projects have to be approved by the Cabinet and National Legislative Assembly.
- 7 The Steps for Loan Project (Use ADB-2608 Loan project for example)
 - * Cabinet approves loan project.
 - * PDMO talks to loaner and negotiate for the best deal.
 - * ADB does the project assessment including EIRR, EIA, EHIA, Resettlement and ADB policy.
 - * ADB concludes with PDMO about the loan condition.
 - * Cabinet and National Legislative Assembly approve Loan Agreement.
 - * Signing Loan Agreement

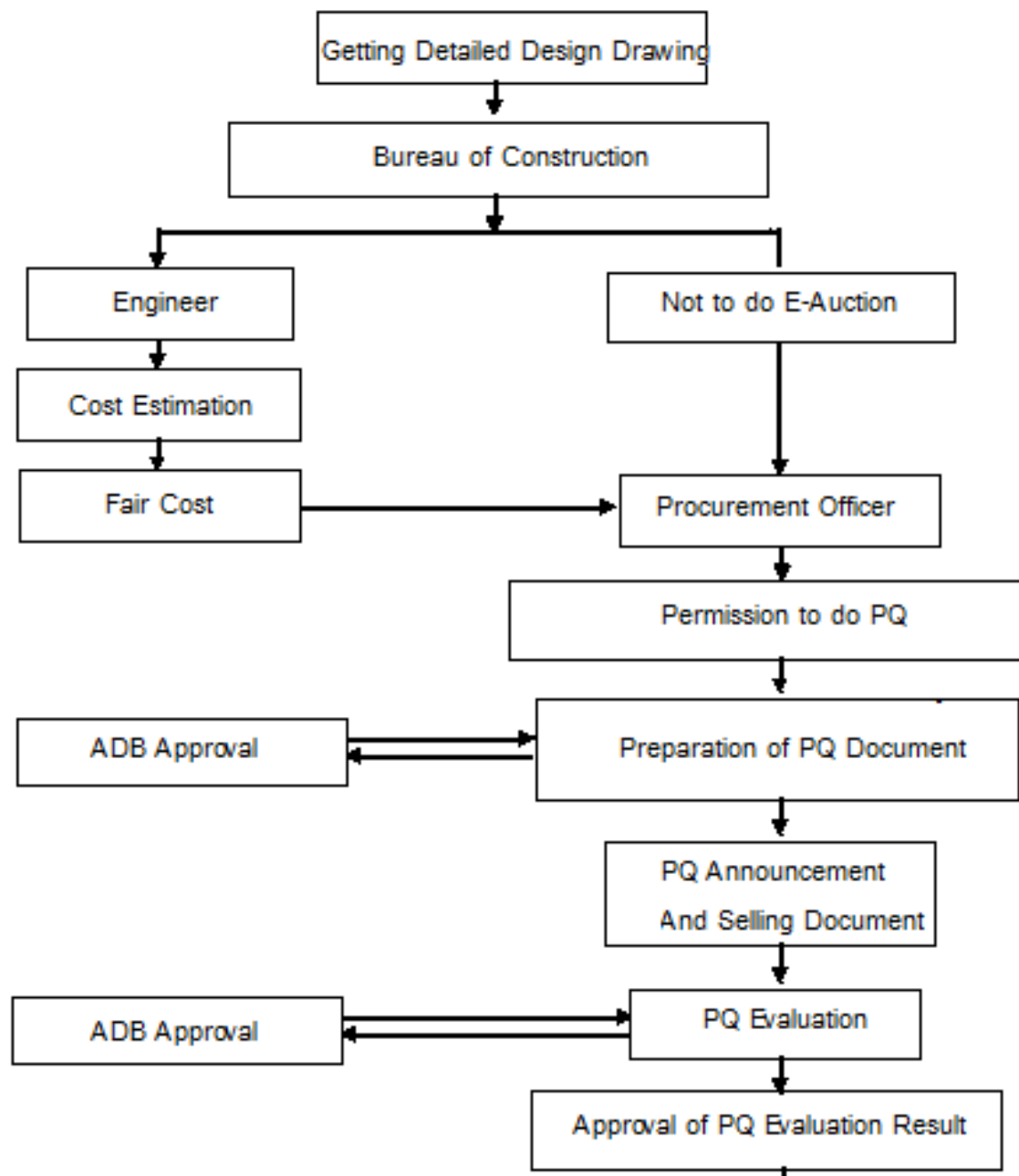
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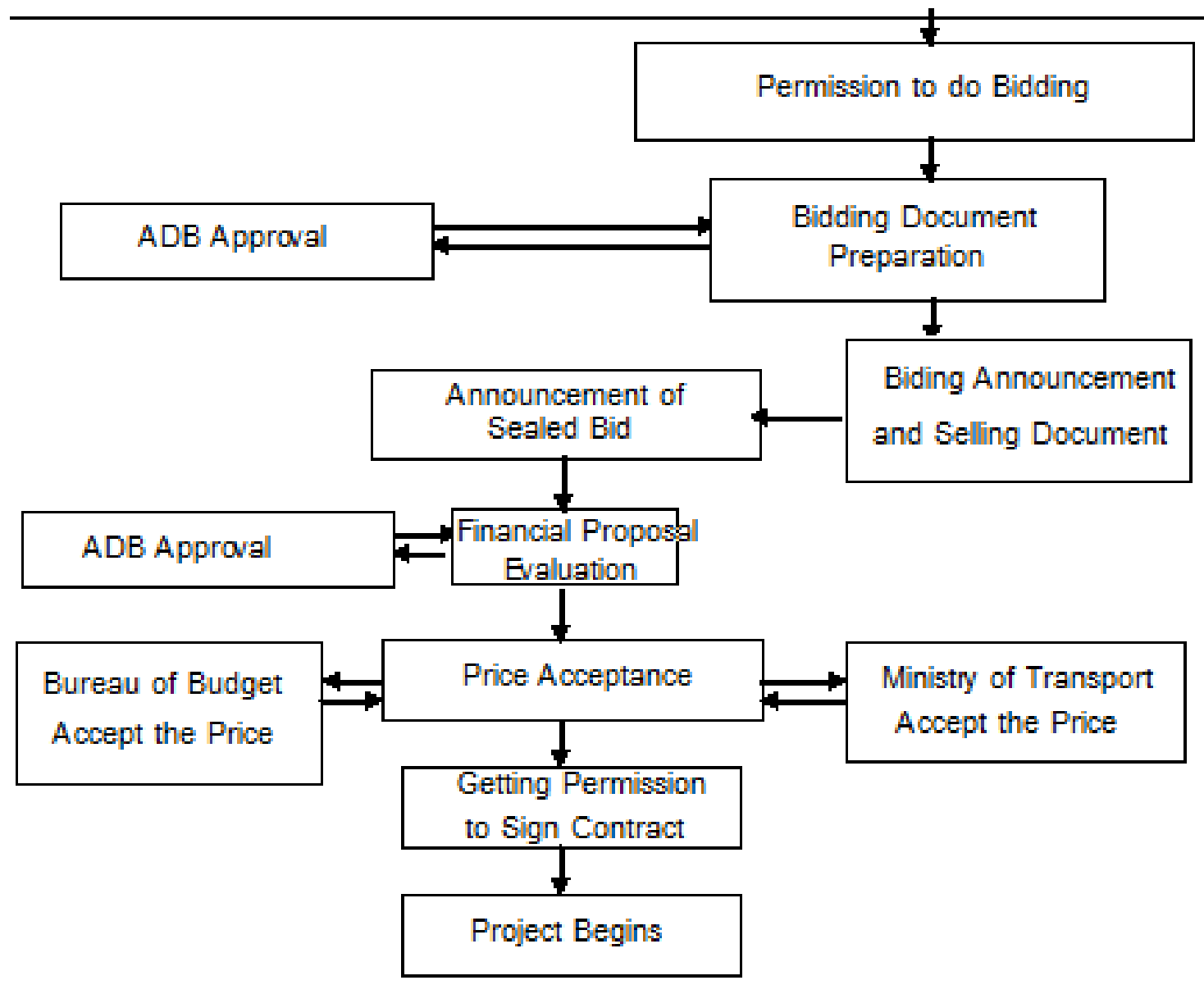
Procurement for Project used National Budget



Procurement for Project used Loan Budget



Procurement for Project used Loan Budget



PQ Criteria for the National Budget Project

Right to Bidding

Contractor Level	Right to Bid		Max Number of Working Projects	
	Highway Category	Max Project Price Million Bahts	Max Number of Project	Highway Category
Special	Special 1 - 5 and Bridge 1 - 4	Not Limit	6	Normal
			4	Normal + 1 Special
1	Special 1 - 5	500	3	Normal
2	Special 1 - 5	300	2	Normal
3	1 - 5	150	2	Normal
4	3 - 5	60	2	Normal

Highway Category

Highway Category									
	Special	1	2	3	4	5	Urban		Frontage
AADT	> 8,000	4,000 - 8,000	2,000 - 4,000	1,000 - 2,000	300 - 1,000	< 300			
Design Speed									
km / hour									
- Flat Terrain		90 - 110			70 - 90	60 - 80	60		70 - 80
- Slope Terrain		80 - 110			55 - 70	50 - 60	60		70 - 80
- Mountainous Terrain		70 - 90			40 - 55	30 - 50	60		60 - 70
Max Gradient %									
- Flat Route	4		4		4	4	Existing Condition		4
- Slope Route	6		6		8	8	Existing Condition		6
- Mountainous Route	6		8		12	12	Existing Condition		8

PQ Criteria for the National Budget Project

Contractor Qualification

Contractor Category	Road Work		Bridge Work	
	Share Capital	Bank Credit	Share Capital	Bank Credit
Special	400	400	400	400
1	100	100	50	50
2	40	40	20	20
3	20	20	10	10
4	5	5	5	5

Balance Sheet for last three years show benefit.

PQ Criteria for the National Budget Project

Contractor Qualification

	List of Equipment	Min Spec	Min Number of Equipment				
			Special	1	2	3	4
1	Crawler tractor or Back hoe	120 hp	4	3	2	1	1
2	Front end loader or Back hoe	95 hp	6	5	4	2	1
3	Motor Grader	115 hp	5	4	3	2	1
4	Self propelled rubber tire roller	8 ton	8	6	4	2	1
5	Steel wheel roller 2 - 3 wheels	8 ton	5	4	3	2	1
6	Self propelled vibrating roller	100 hp	8	6	4	2	1
7	Dump truck	6-10 wl.	12	10	8	6	4
8	Water truck	5,000 lit	10	8	6	2	1
9	Asphalt distributor truck	5,000 lit	1	1	1	-	-
10	Mechanical rotary broom	-	2	2	1	-	-
11	Blower	-	2	2	1	-	-
12	Asphalt hot-mix plant	60 ton/hr	1	1*	1*	-	-
13	Asphalt paver 2.5 m.	-	1	1*	1*	-	-
14	Concrete Batch plant	15 cu.m/hr	1	1*	1*	-	-
15	Concrete Paver & Finisher 2.5	-	1	1*	1*	-	-
16	Mobile crane	35 ton	1	-	-	-	-
17	Concrete mixer or transit truck	3.5 cu.m	4	-	-	-	-
18	Pile driver	5 ton	2	-	-	-	-

PQ Criteria for the National Budget Project

Contractor Qualification

Contractor Category		Construction History within last 10 years		
Current Level	Previous Level	Contract Value of 1 Complete Project with DOH or Other Government Office (Million Bahts)	Min Number of Contract with DOH	Cummulative Contract Value of Complete Project with DOH and Others (Million Bahts)
Special	1	450	5	1,200
1	2 or 3	120	3	250
2	3 or 4	20	1	100
3	4	-	-	50

PQ Criteria for ADB Project

Eligibility and Qualification Criteria		Compliance Requirements				Documentation	
No.	Subject	Requirement	Single Entity	Joint Venture			Submission Requirements
				All Parties Combined	Each Partner	One Partner	
1. Eligibility							
1.1	Nationality	Nationality in accordance with ITA, Sub-Clause 4.2	Must meet requirement	Existing or intended JV must meet requirement	Must meet requirement	N/A	Forms ELI – 1.1 and 1.2, with attachments
1.2	Conflict of Interest	No conflicts of interest in ITA, Sub-Clause 4.4	Must meet requirement	Existing or intended JV must meet requirement	Must meet requirement	N/A	Application Submission Form
1.3	Bank Ineligibility	Not having been declared ineligible by the Bank, as described in ITA, Sub-Clause 4.7	Must meet requirement	Existing JV must meet requirement	Must meet requirement	N/A	Application Submission Form
1.4	Government-Owned Entity	Applicant required to meet conditions of ITA, Sub-Clause 4.8	Must meet requirement	Must meet requirement	Must meet requirement	N/A	Forms ELI – 1.1 and 1.2, with attachments
1.5	United Nations resolution or Borrower's country law	Not having been excluded as a result of the Borrower's country laws or official regulations, or by an act of compliance with UN Security Council resolution, in accordance with ITA 4.11	Must meet requirement	Must meet requirement	Must meet requirement	N/A	Forms ELI – 1.1 and 1.2, with attachments

PQ Criteria for ADB Project

Eligibility and Qualification Criteria			Compliance Requirements				Documentation
No.	Subject	Requirement	Single Entity	Joint Venture			Submission Requirements
				All Parties Combined	Each Partner	One Partner	
2. Historical Contract Non-Performance							
2.1	History of Non-Performing Contracts	Non-performance of a contract did not occur within the last <u>two (2) years</u> prior to the deadline for application submission based on all information on fully settled disputes or litigation. A fully settled dispute or litigation is one that has been resolved in accordance with the Dispute Resolution Mechanism under the respective contract and where all appeal instances available to the applicant have been exhausted.	Must meet requirement by itself or as partner to past or existing JV	N/A	Must meet requirement by itself or as partner to past or existing JV	N/A	Form CON-2
2.2	Failure to Sign Contract	Not being under execution of a Bid Securing Declaration pursuant to Sub-Clause 4.9 for <u>two (2) years</u>	Must meet requirement	Must meet requirement	Must meet requirement	N/A	Application Submission Form
2.3	Pending Litigation	All pending litigation shall in total not represent more than <u>fifty percent (50%)</u> of the Applicant's net worth and shall be treated as resolved against the Applicant	Must meet requirement by itself or as a partner to past or existing JV	N/A	Must meet requirement by itself or as a partner to past or existing JV	N/A	Form CON – 2

PQ Criteria for ADB Project

No.	Subject	Requirement	Single Entity	All Parties Combined	Each Partner	One Partner	Submission Requirements
3. Financial Situation							
3.1	Financial Performance	Submission of audited balance sheets, or if not required by the law of the Applicant's country, other financial statements acceptable to the Employer, for the last five (5) years to demonstrate: (a) the current soundness of the Applicant's financial position and its prospective long-term profitability, and (b) capacity to have a minimum cash flow amount for each package (in million Bahts): Package I: 68.3 MB Package J: 66.7 MB Package K: 81.7 MB Package L: 85.3 MB Package M: 97.5 MB Package N: 78.3 MB Package O: 106.7 MB Package P: 73.9 MB Package Q: 60.8 MB	Must meet requirement (a) Must meet requirement (b) Must meet requirement	N/A (a) N/A (b) Must meet requirement	Must meet requirement (a) Must meet requirement (b) N/A	N/A (a) N/A (b) N/A	Form FIN – 3.1 with attachments
3.2	Average Annual Construction Turnover	Minimum average annual construction turnover in million Bahts, calculated as total certified payments received for contracts in progress or completed, between fiscal years 2008	Must meet requirement	Must meet requirement	Must meet twenty-five percent (25%) of the requirement	N/A	Form FIN – 3.2

PQ Criteria for ADB Project

				Combined			Requirements
4. Experience							
4.1	General Construction Experience	Experience under construction contracts in the role of contractor, subcontractor, or management contractor for at least the last five (5) years prior to the application submission deadline, and with activity in at least nine (9) months in each year.	Must meet requirement	N/A	Must meet requirement	N/A	Form EXP – 4.1
4.2 (a)	Specific Construction Experience	Participation as contractor, management contractor or subcontractor, in at least one (1) contract within the last five (5) years, each with a value of at least as indicated below, in million Bahts that have been successfully and substantially completed and that are similar to the proposed works as stated in Section VI . The similarity shall be based on the physical size, complexity, methods and technology or other characteristics as described in Section VI, Scope of Works (in million Bahts): Package I= 320 MB	Must meet requirement	Must meet requirement	N/A	Must meet requirement for one contract.	Form EXP 4.2(a)

Bidding

ADB Project uses Seal Bid

- * Nobody knows the Calculated Price.

National Project uses Seal Bid

- * Everyone knows the Calculated Price.

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(Project Management Unit; PMU)

Authorized Person

Checking Person

Project Director; รทว.

Deputy Project Director ; ผสท

Assistant Project Director ; ผสค

Project Manager ; PM (วคค.)

แหล่งเงินทุน ADB / IBRD

Area Engineer ; AE. (DOH) Rt.359

Area Engineer ; AE. (DOH) Rt.12

Asst. AE.

Project Manager ; PM (Consultant)

ACCEPTANCE COMMITTEE

- (1) ประธานคณะกรรมการจ้าง
- (2) กรรมการ (สำนักบริหารโครงการ)
- (3) กรรมการ (แขวงการทางฯ)
- (4) กรรมการ (สำนักก่อสร้างที่ 1-2)
- (5) นายช่างโครงการ

Area Engineer ; AE. (Consultant) Rt.12

Area Engineer ; AE. (Consultant) Rt.359

Specialist (Consultant)

- Highway Engineer
- Structural/Bridge Engineer
- Geotechnical Engineer

Resident Engineer
; RE (DOH) Package A

Resident Engineer
; RE (DOH) Package B

Resident Engineer
; RE (DOH) Package C

Resident Engineer
; RE (DOH) Package D

Resident Engineer
; RE (DOH) Package E

Resident Engineer
; RE (DOH) Package F

Resident Engineer
; RE (DOH) Package G

Resident Engineer
; RE (DOH) Package H

Contractor Package A

Contractor Package B

Contractor Package C

Contractor Package D

Contractor Package E

Contractor Package F

Contractor Package G

Contractor Package H

Construction Supervision

Project Management

Environmental
Management
Plan

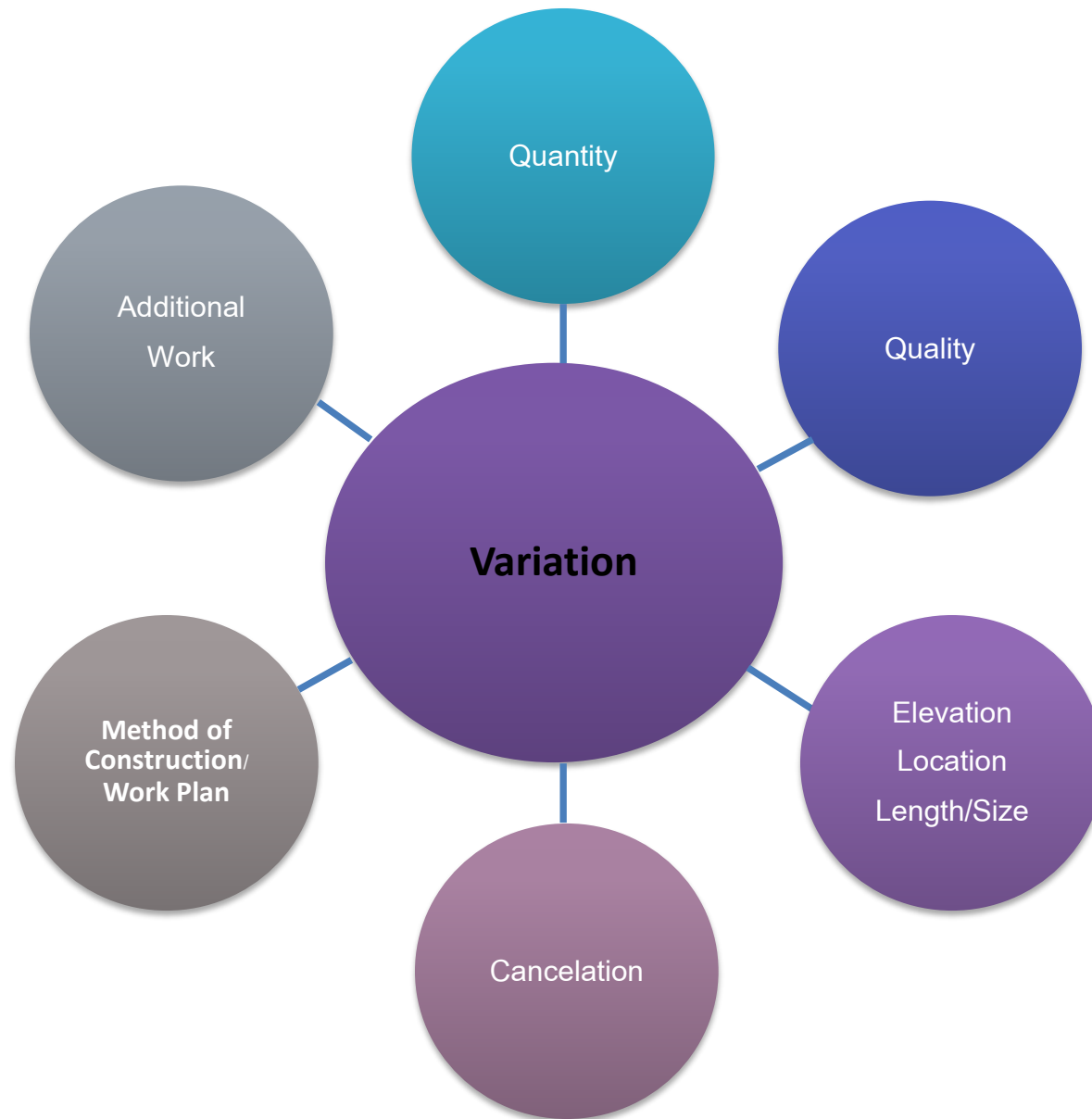
Resettlement
Plan

HIV/AIDS and
Human Trafficking
Awareness
Program (HHTAP)

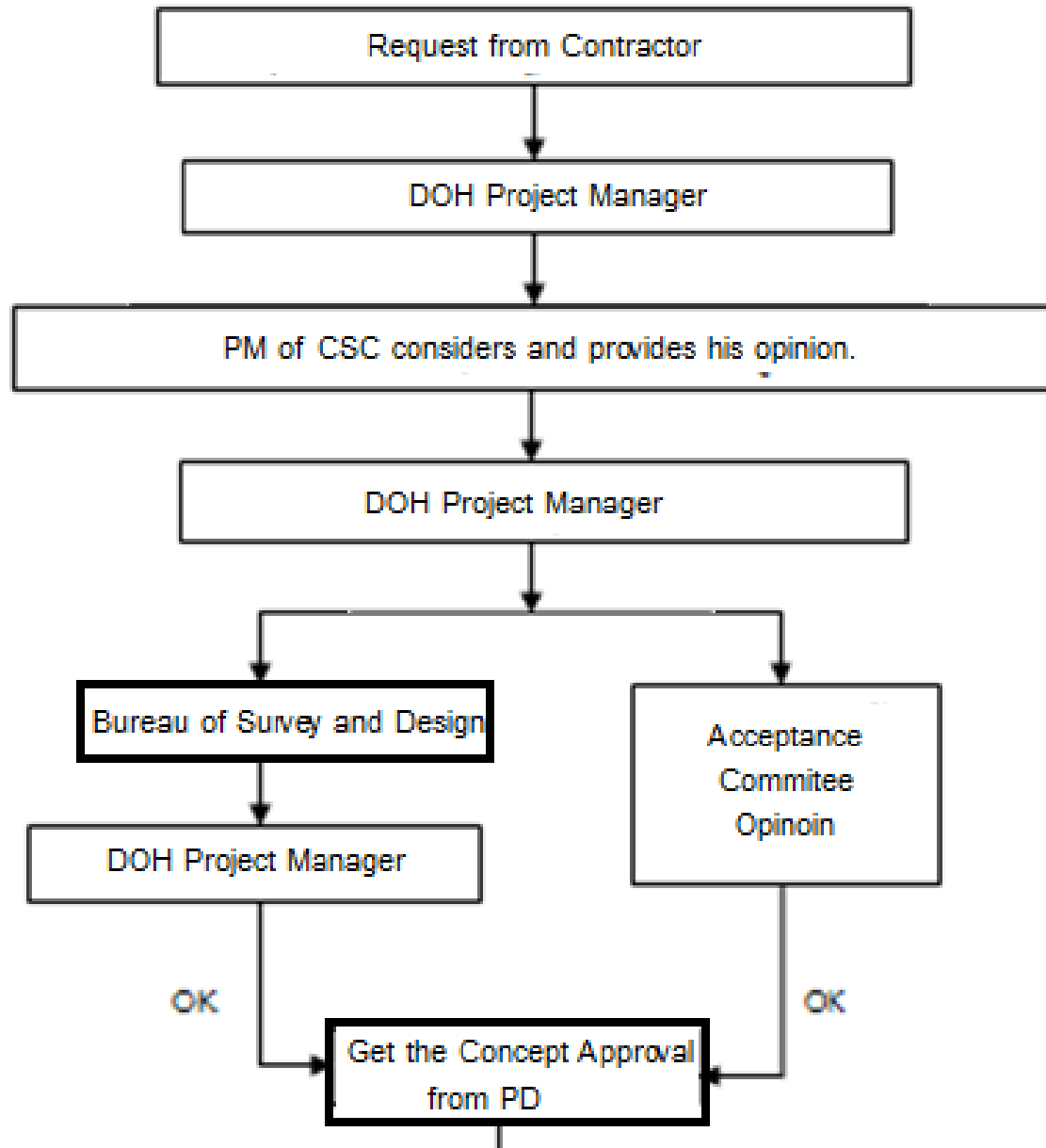
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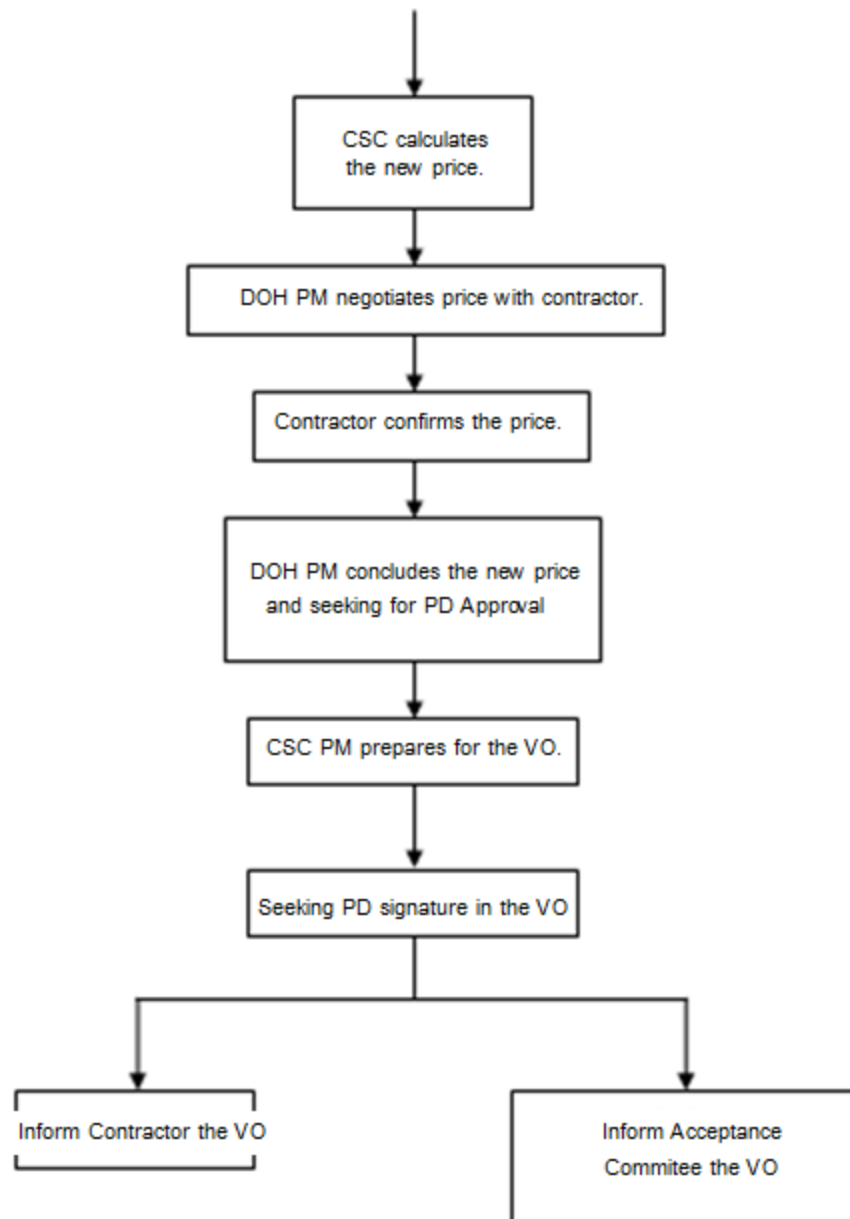
(Variation Order)



Contract Drawing Modification



Contract Drawing Modification



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- Beginning of the project, Resident Engineer has to do FIELD ESTIMATE.
- Before Submitting the Payment, RE has to do FIELD ESTIMATE and submits with the payment.
- The reasons for overrun or underrun are considered by CSC, Bureau of Survey and Design.
- Field Estimate with overrun and underrun have to approved by CSC, Acceptance Committee and PD.

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CONTRACT : ADB 2608-THA/HEP/ICB Package B

ESTIMATE PERIOD FROM December 1, 2013 TO February 28, 2014

CONTRACTOR : KRC - SKY JV

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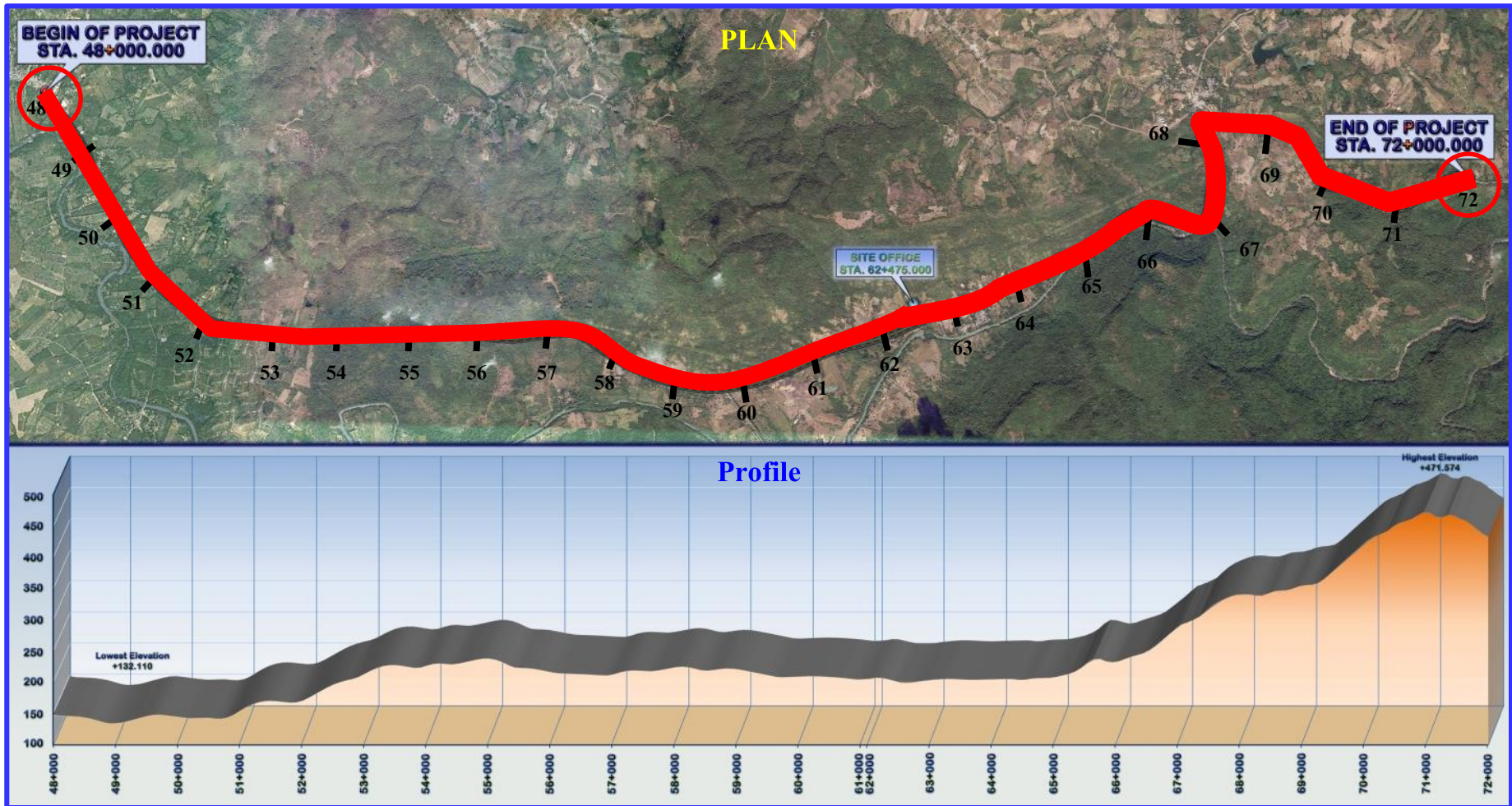
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- Resident Engineer and contractor prepare payment document.
- CSC area engineer and CSC PM check and verify the payment.
- DOH Acceptance Committee check and verify the payment.
- The payment is sent to PD for his signature.

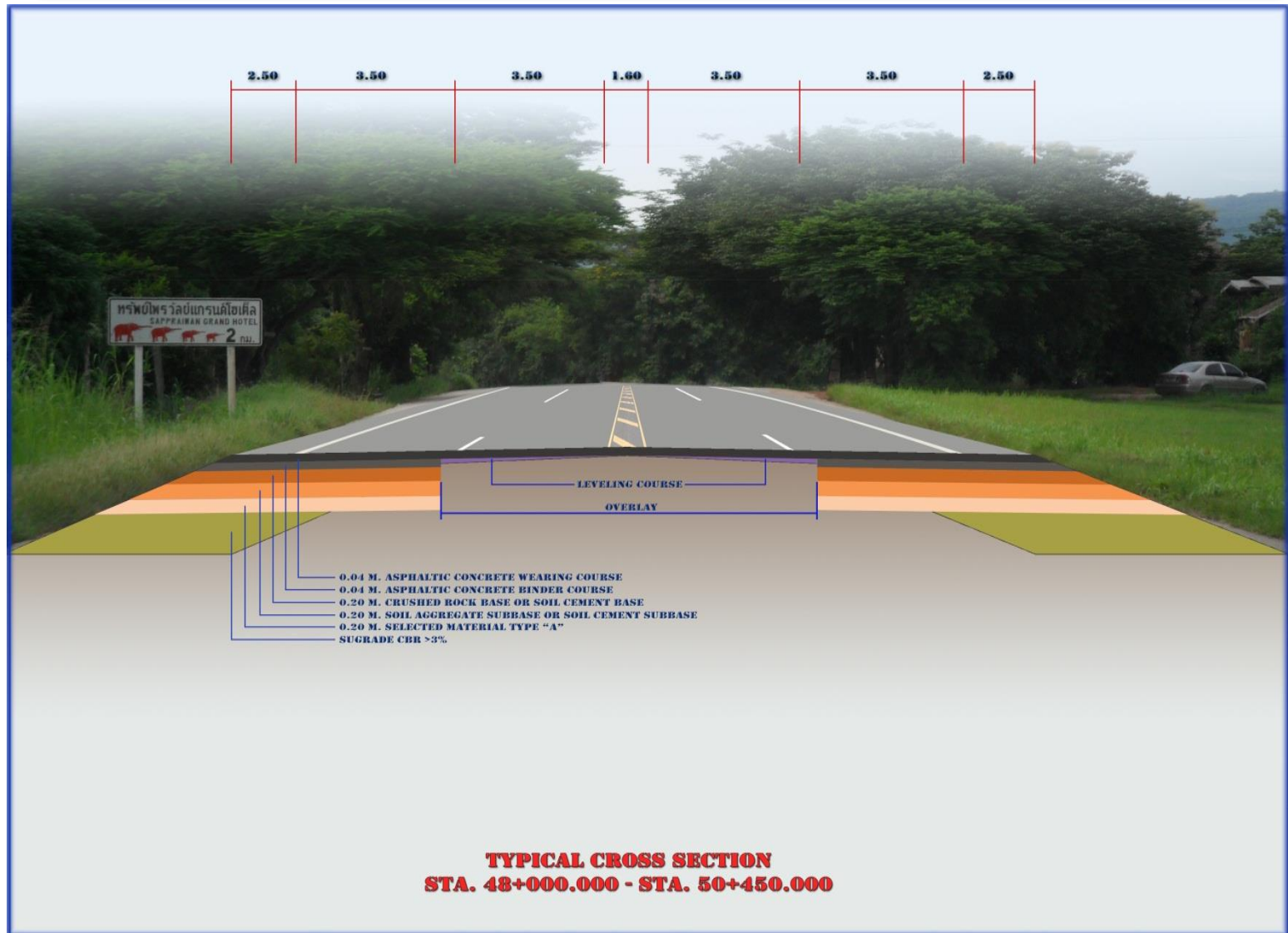
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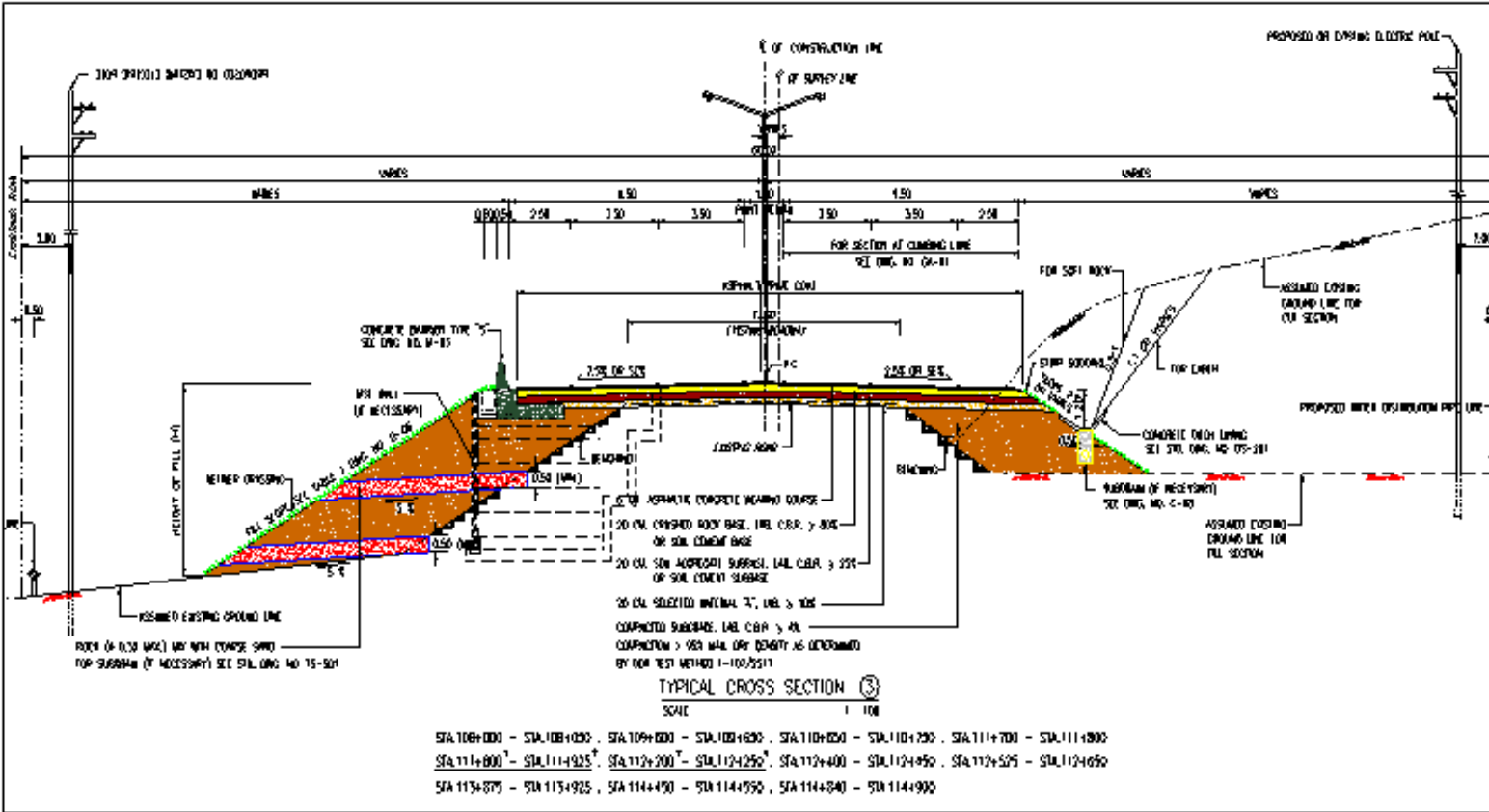
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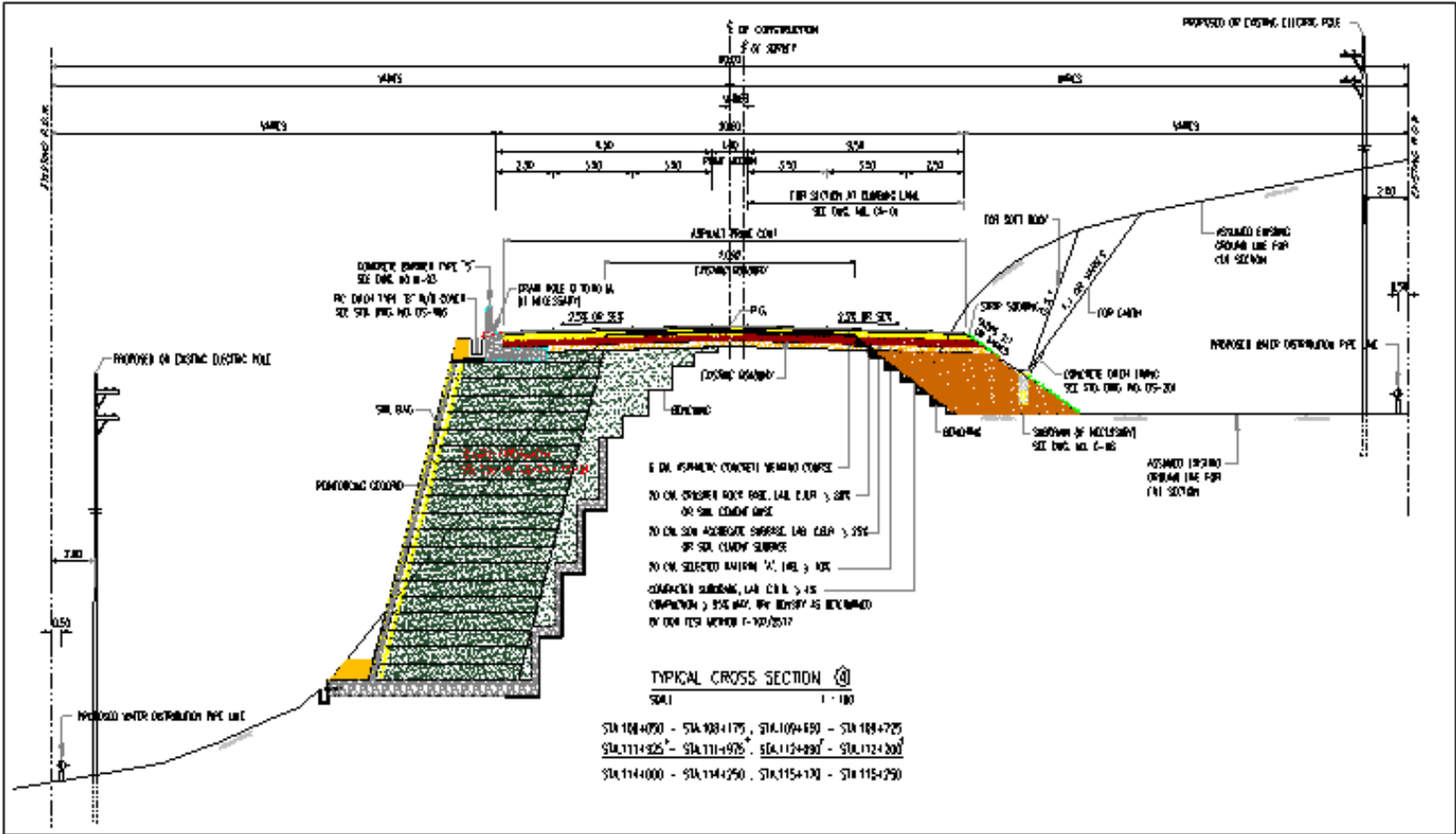
รูปแบบการก่อสร้าง



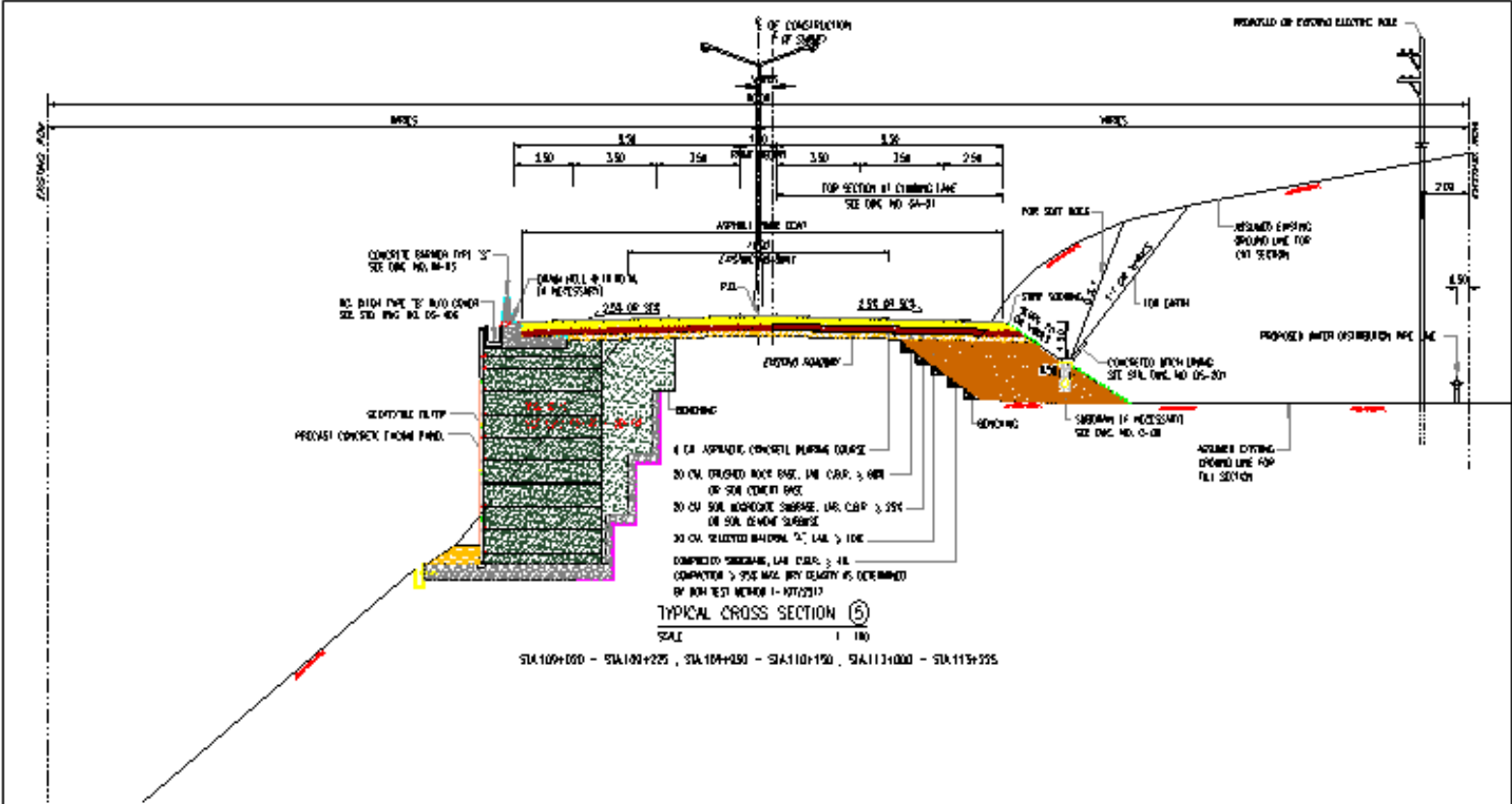
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Thank You